

# Fitting Structural Equation Models by the CALIS Procedure<sup>†</sup>

Yiu-Fai Yung, PhD  
Senior Research Statistician  
SAS Institute Inc.

<sup>†</sup> Presented at the SAS Halifax Regional User Group Meeting, October 24, 2008,  
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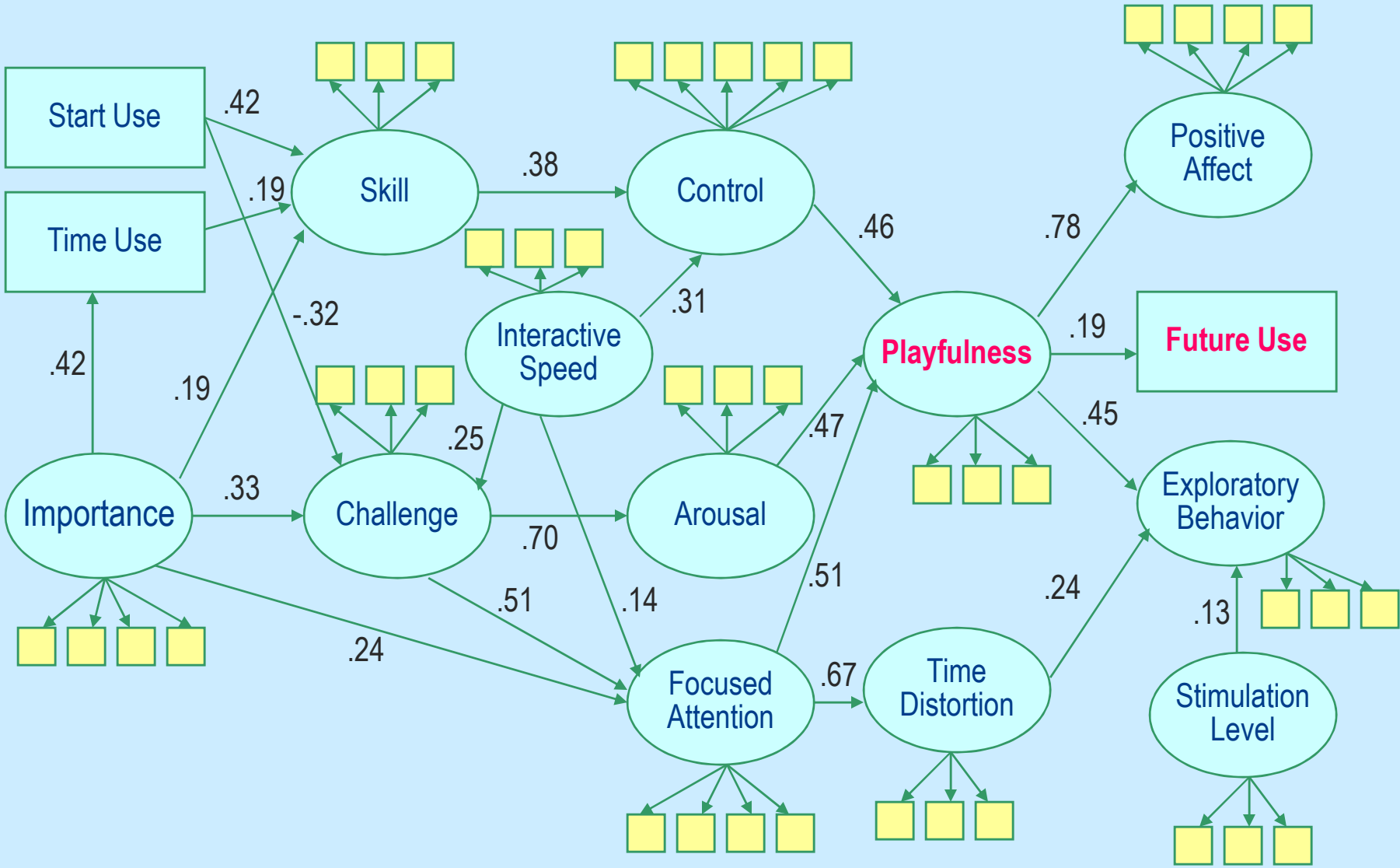
# What is Structural Equation Modeling (SEM)?

- Also known as: covariance structure analysis, causal modeling, path analysis, LISREL, etc.
- Statistically: a moment fitting technique (especially variances and covariances) to estimate parameters
- SEM is what PROC CALIS (**C**ovariance **A**nalysis of **L**inear **S**tructural Equations) does

## Example. A Structural Equation Model of Web-Surfing Behavior

- Modified from Nowak, Hoffman, and Yung (2000)
- A global theory about web-surfing behavior
- What will make the surfers come back?

# The Path Diagram for the Structural Equation Model of Web-Surfing Behavior



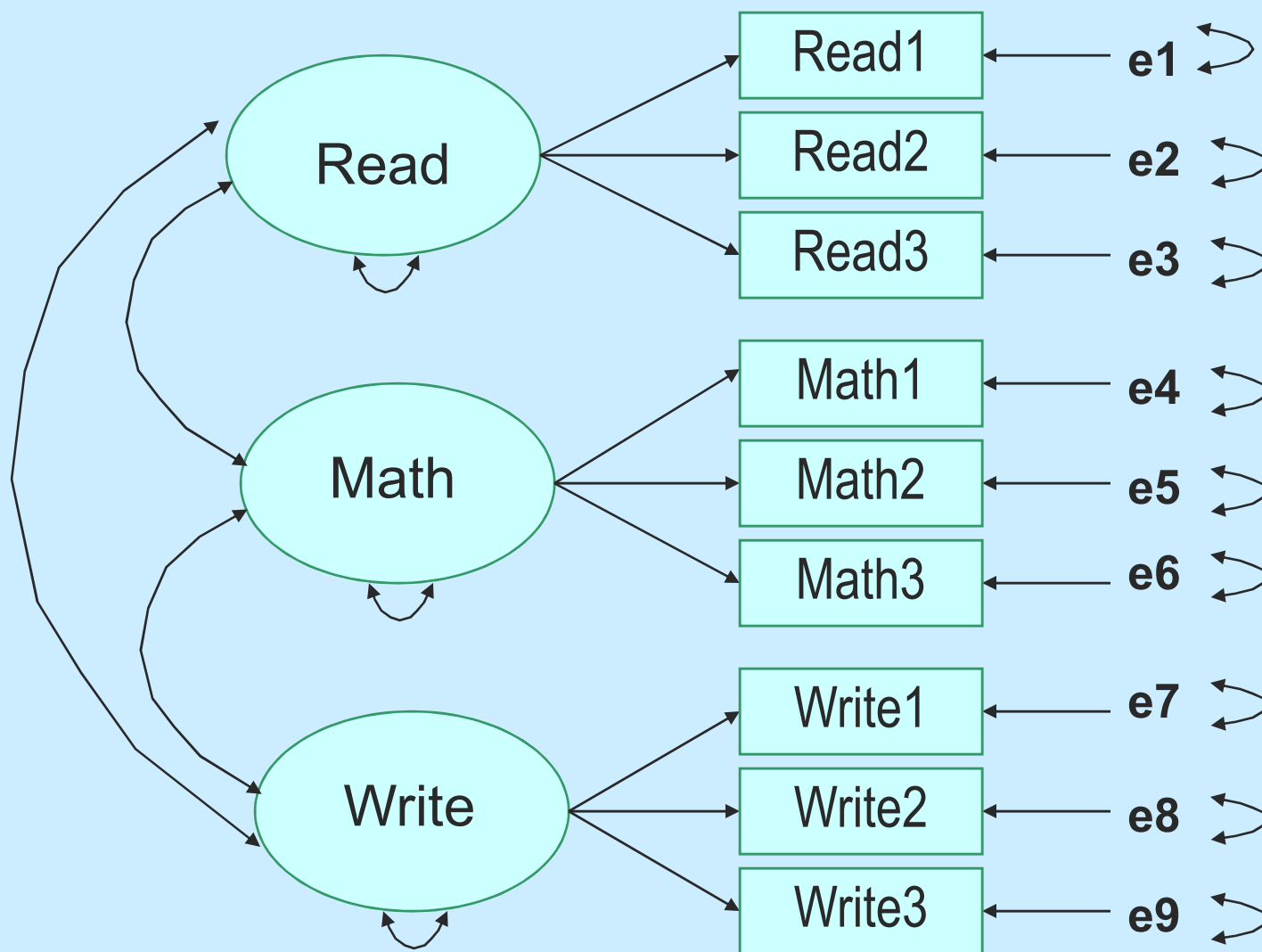
# Key Features of SEM

- Analyzing complicated relationships among variables
- Path diagram representations for structural equation models
- The ability to handle latent and observed variables simultaneously
- Testing the model fit and significance of the parameters
- Suggesting ways to improve the model

# Confirmatory Factor Analysis

- Confirmatory factor model: precursor of the structural equation model
- Confirming the relationships between factors (latent constructs) and their indicators (observed variables)

# Confirmatory Factor Model of Cognitive skills



## Example. Consumer Rating and Spending

- Consumer spending in an online store during 2002 and 2003 were recorded
- Two main (latent) factors of spending:
  1. service quality
  2. product quality




# Measuring Service and Product Qualities

- At the end of 2002
- Customers were asked to rate their buying experience
- Seven-point scales on seven items

# Seven Items

- Courtesy of customer service
- Responsiveness of customer service
- Helpfulness of customer service
- Delivery of product
- Product pricing
- Product availability
- Product satisfaction



Indicators of  
Service Quality



Indicators of  
Product Quality

# Samples of Items

- Courtesy of customer service

The customer service representatives are courteous.

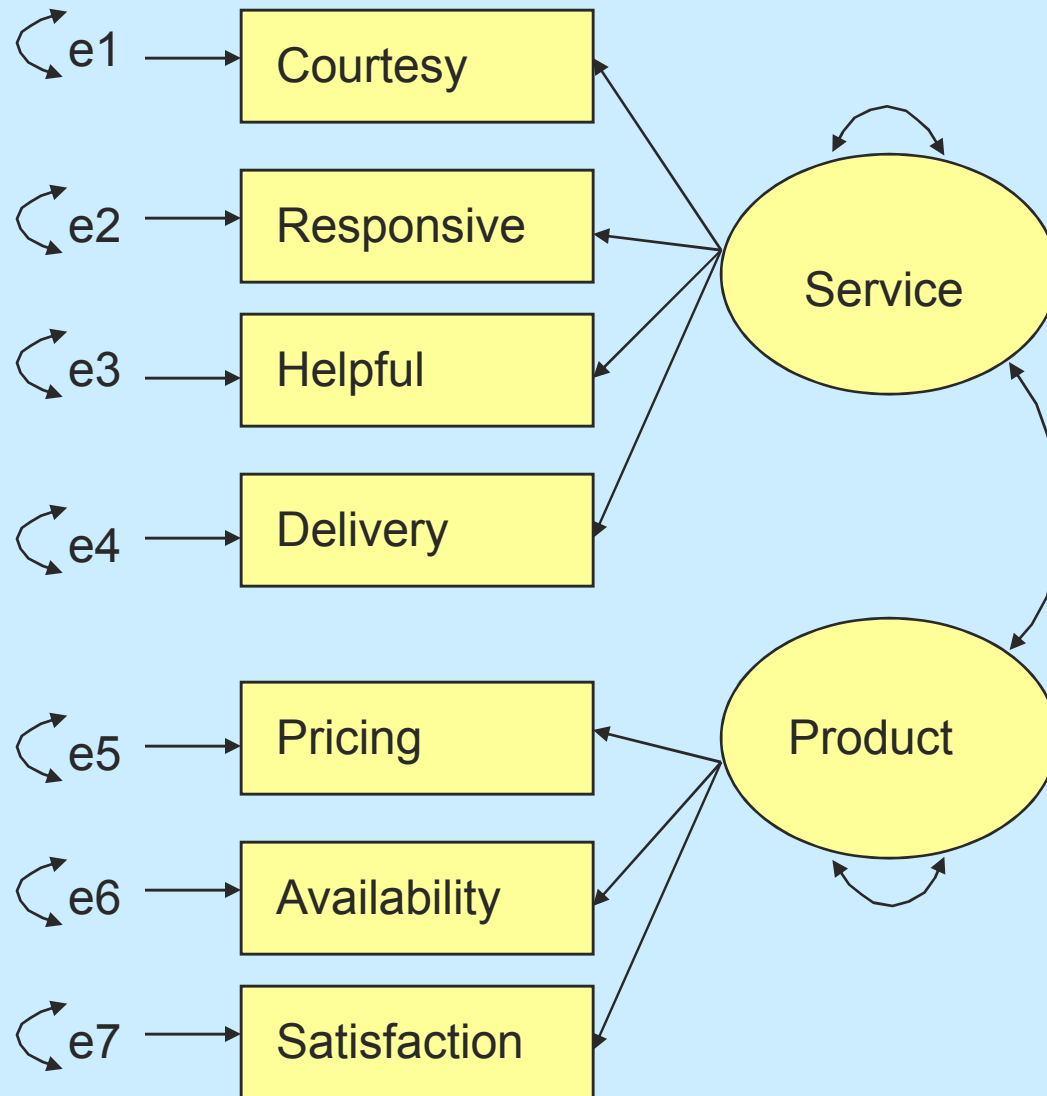
1	2	3	4	5	6	7
Strongly Disagree	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree	Strongly Agree

- Product Pricing

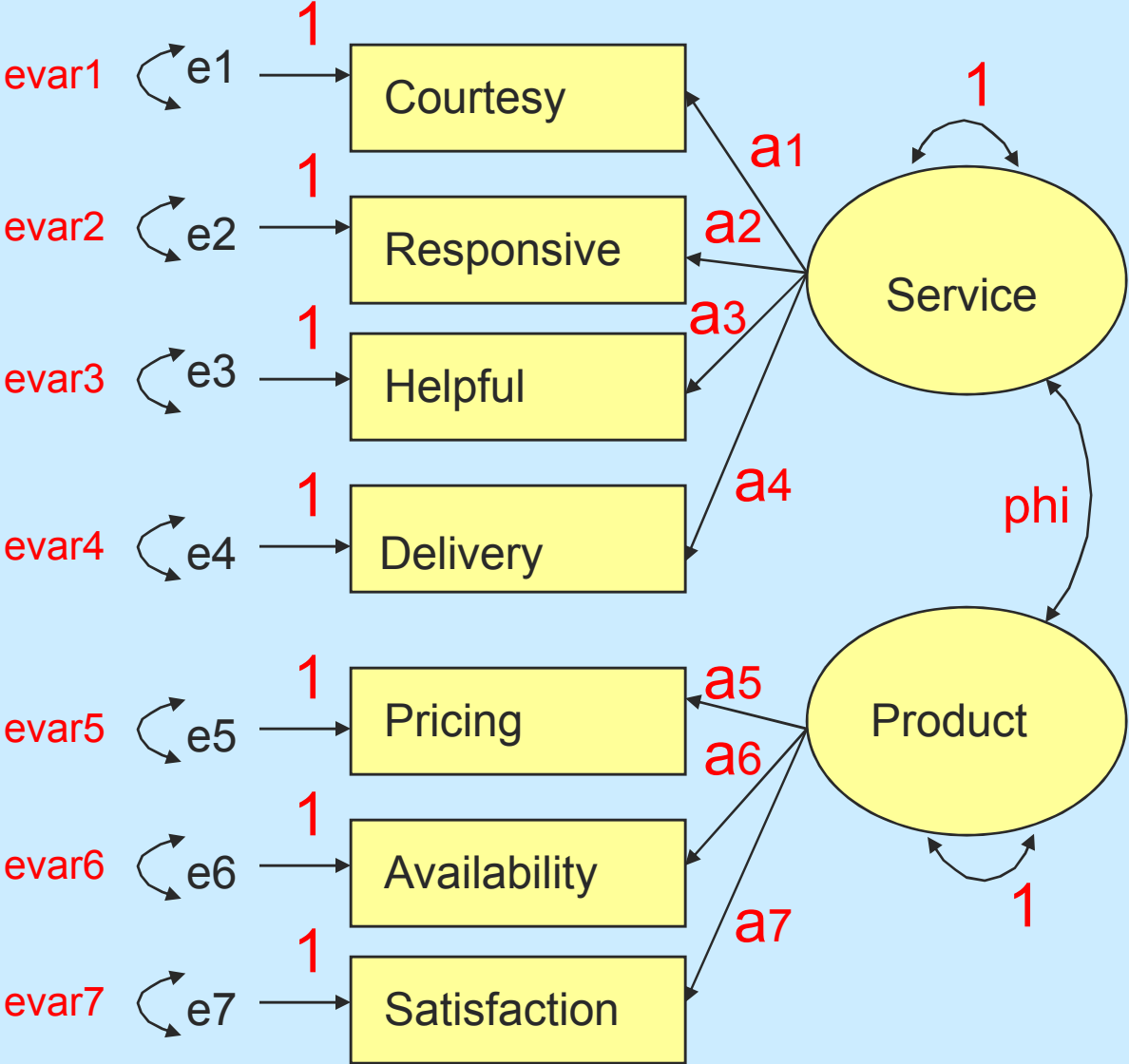
The prices are competitive.

1	2	3	4	5	6	7
Strongly Disagree	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree	Strongly Agree

# A Confirmatory Factor Model for Consumer Ratings



# What are the Parameters?



# Covariance Matrix for the Consumer Data

```
data spending(type=cov);
  input _type_ $6. _name_ $12. Spend02 Spend03 Courtesy Responsive
        Helpful Delivery Pricing Availability Satisfaction;
  datalines;
COV   Spend02      14.428  2.206  0.439  0.520  0.459  0.498  0.635  0.642  0.769
COV   Spend03      2.206 14.178  0.540  0.665  0.560  0.622  0.535  0.588  0.715
COV   Courtesy     0.439  0.540  1.642  0.541  0.473  0.506  0.109  0.120  0.126
COV   Responsive   0.520  0.665  0.541  2.977  0.582  0.629  0.119  0.253  0.184
COV   Helpful     0.459  0.560  0.473  0.582  2.801  0.546  0.113  0.121  0.139
COV   Delivery    0.498  0.622  0.506  0.629  0.546  3.830  0.120  0.132  0.145
COV   Pricing     0.635  0.535  0.109  0.119  0.113  0.120  2.152  0.491  0.538
COV   Availability 0.642  0.588  0.120  0.253  0.121  0.132  0.491  2.372  0.589
COV   Satisfaction 0.769  0.715  0.126  0.184  0.139  0.145  0.538  0.589  2.753
MEAN  .           183.500 301.921 4.312 4.724 3.921 4.357 6.144 4.994 5.971
N          578      578      578      578      578      578      578      578      578
;
```

You can use raw data as well.

# CFA Model for Consumer Rating

```
proc calis cov data=spending;
```

```
  lineqs
```

```
    Courtesy      = a1 F_Service + e1,
```

```
    Responsive    = a2 F_Service + e2,
```

```
    Helpful       = a3 F_Service + e3,
```

```
    Delivery      = a4 F_Service + e4,
```

```
    Pricing       = a5 F_Product + e5,
```

```
    Availability  = a6 F_Product + e6,
```

```
    Satisfaction  = a7 F_Product + e7;
```

```
  std
```

```
    F_Service     = 1.,
```

```
    F_Product     = 1.,
```

```
    e1-e7        = evar1-evar7;
```

```
  cov
```

```
    F_Service F_Product = phi;
```

Specify variable relations:  
Single-headed paths and  
effect parameters

Specify variances: Double-headed  
arrows pointing to individual  
variables

Specify covariances: Double-  
headed arrows pointing to paired-  
variables

# Fit Summary of the Confirmatory Factor Model

Chi-Square	1.1571
Chi-Square DF	13
Pr > Chi-Square	1.0000
GFI Adjusted for Degrees of Freedom (AGFI)	0.9988
Bentler's Comparative Fit Index	1.0000
Standardized Root Mean Square Residual (SRMR)	0.0062
RMSEA Estimate	0.0000

NS

> .9

> .9

< .05

< .05

**All fit indices show good model fit.**



# The Measurement Model for the Service Factor

Courtesy = 0.6581\*F\_Service + 1.0000 e1

Std Err 0.0800 a1

t Value 8.2254

Responsive = 0.8283\*F\_Service + 1.0000 e2

Std Err 0.1054 a2

t Value 7.8556

Helpful = 0.7100\*F\_Service + 1.0000 e3

Std Err 0.0995 a3

t Value 7.1378

Delivery = 0.7631\*F\_Service + 1.0000 e4

Std Err 0.1151 a4

t Value 6.6299

# The Measurement Model for the Product Factor

Pricing = 0.6632\*F\_Product + 1.0000 e5  
Std Err 0.0985 a5  
t Value 6.7353

Availability = 0.7435\*F\_Product + 1.0000 e6  
Std Err 0.1071 a6  
t Value 6.9409

Satisfaction = 0.7993\*F\_Product + 1.0000 e7  
Std Err 0.1153 a7  
t Value 6.9346

# Squared Multiple Correlations

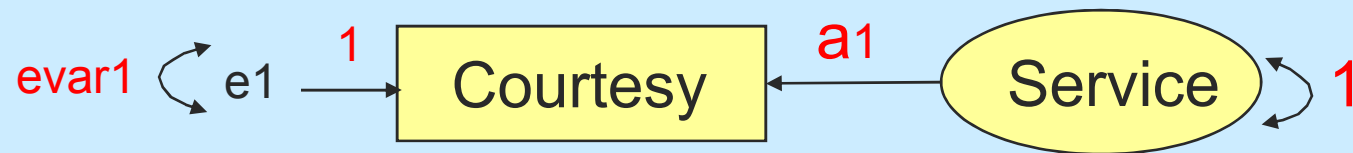
## Squared Multiple Correlations

	Variable	Error Variance	Total Variance	R-Square
1	Courtesy	1.20895	1.64200	0.2637
2	Responsive	2.29091	2.97700	0.2305
3	Helpful	2.29683	2.80100	0.1800
4	Delivery	3.24762	3.83000	0.1521
5	Pricing	1.71213	2.15200	0.2044
6	Availability	1.81921	2.37200	0.2330
7	Satisfaction	2.11409	2.75300	0.2321

# Key Elements in Specifying a CFA Model in PROC CALIS

- Setting up equations for latent factors:

```
lineqs Courtesy = a1 F_Service + e1;
```

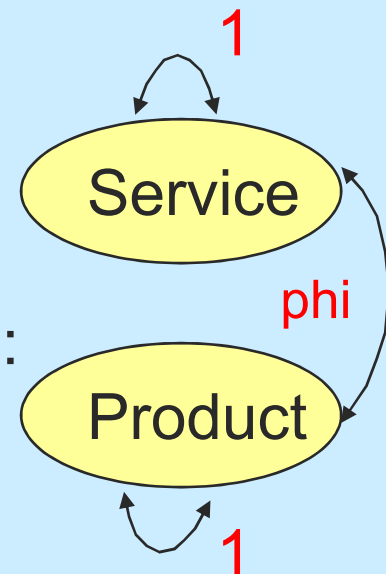


- Use the STD statement to specify variance:

```
std    e1 = evar1,  
       F_Service = 1;
```

- Use the COV statement to specify covariance:

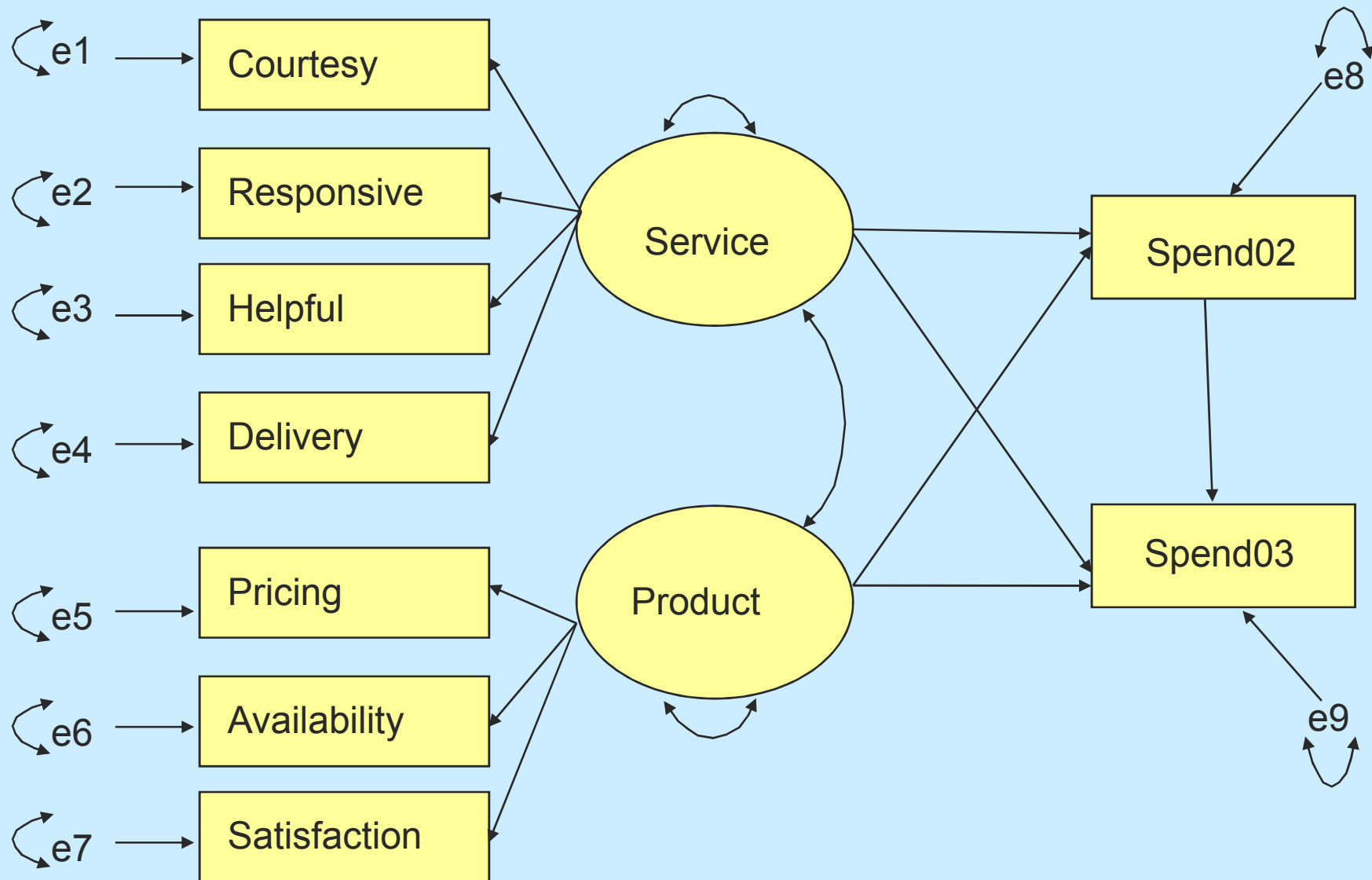
```
cov    F_Service F_Product = phi;
```



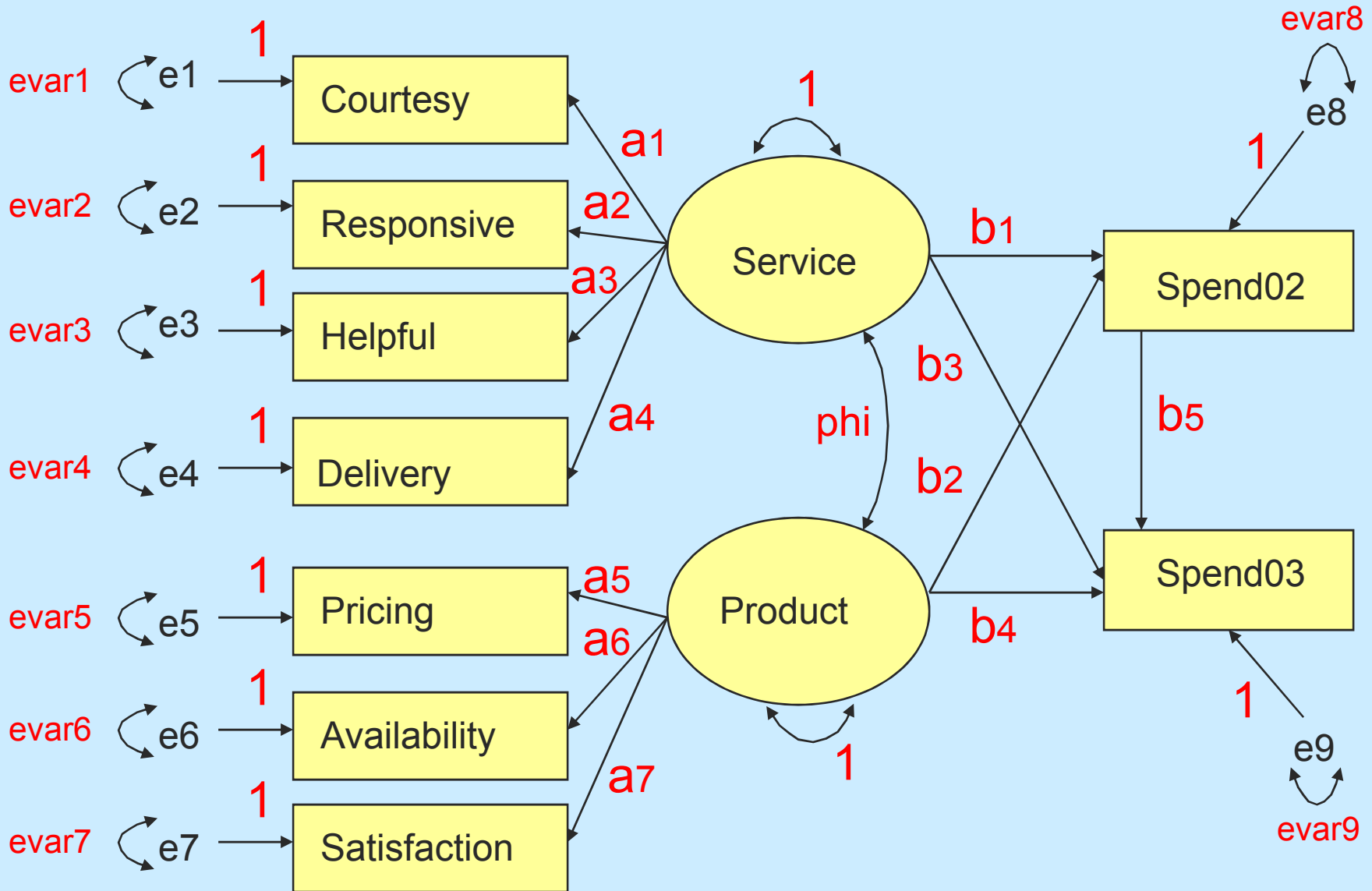
## Key Results of a CFA Model

- Fit Summary: Insignificant model fit chi-square is desired; but many other fit indices are more important to look at
- Do the measured indicators have significant relationships with the latent factors?

# Factors Affecting Consumer Spending



# What are the Parameters?



# Model for Consumer Spending

```
proc calis cov data=spending;
```

```
  lineqs
```

```
    Spend02 = b1 F_Service + b2 F_Product + e8,
```

```
    Spend03 = b3 F_Service + b4 F_Product + b5 Spend02 + e9,
```

```
    Courtesy      = a1 F_Service + e1,
```

```
    Responsive    = a2 F_Service + e2,
```

```
    Helpful       = a3 F_Service + e3,
```

```
    Delivery      = a4 F_Service + e4,
```

```
    Pricing       = a5 F_Product + e5,
```

```
    Availability  = a6 F_Product + e6,
```

```
    Satisfaction  = a7 F_Product + e7;
```

```
  std
```

```
    F_Service     = 1.,
```

```
    F_Product     = 1.,
```

```
    e1-e9        = evar1-evar9;
```

```
  cov
```

```
    F_Service F_Product = phi;
```



# Fit Summary of the Consumer Spending Model

Chi-Square	1.3265
Chi-Square DF	23
Pr > Chi-Square	1.0000
GFI Adjusted for Degrees of Freedom (AGFI)	0.9990
Bentler's Comparative Fit Index	1.0000
Standardized Root Mean Square Residual (SRMR)	0.0074
RMSEA Estimate	0.0000

NS

> .9

> .9

< .05

< .05

**All fit indices show good model fit.**

# Manifest Variable Equations with Estimates

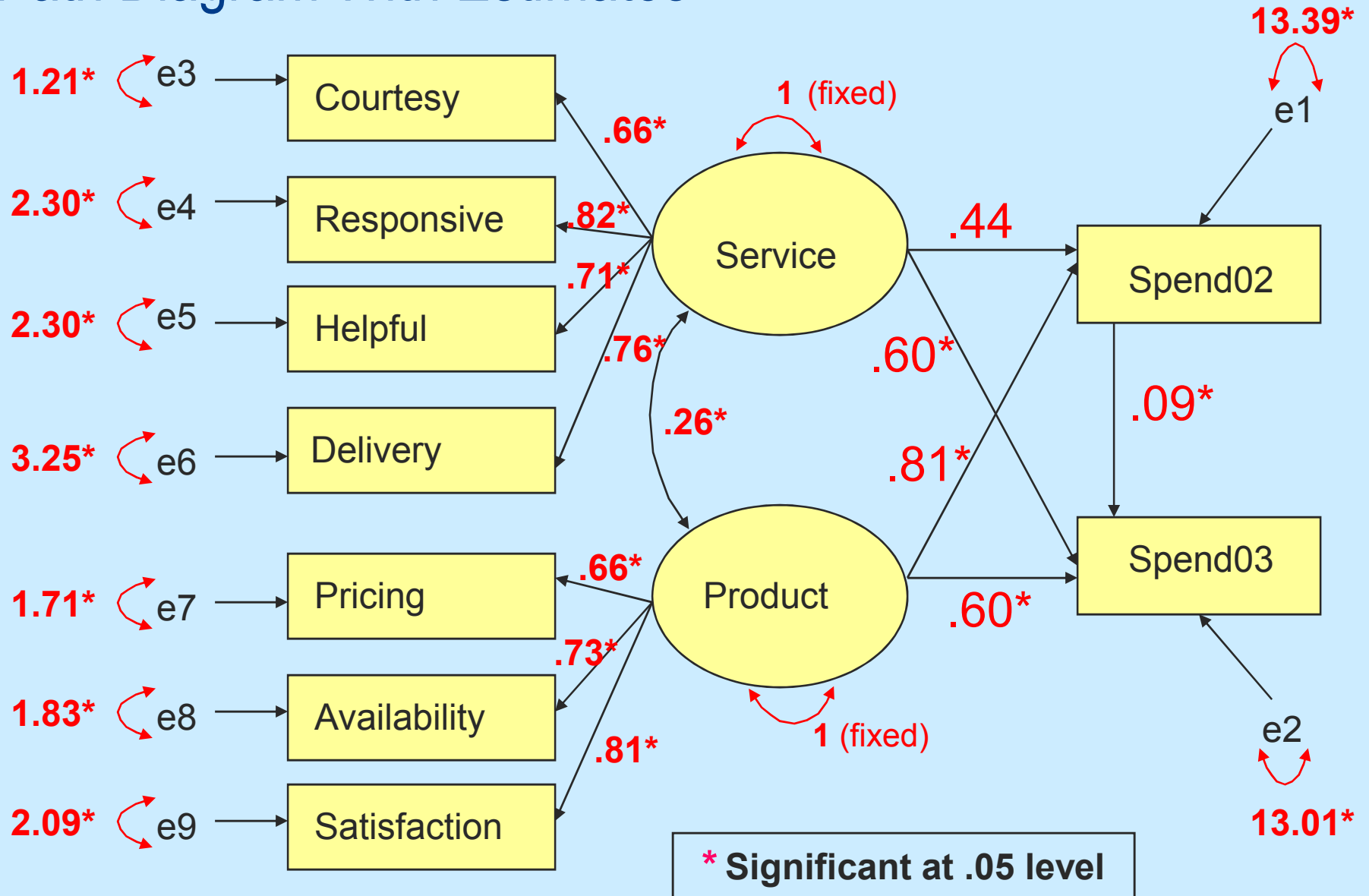
Spend02	=	0.4389*	F_Service	+	0.8132*	F_Product
Std Err		0.2355	b1		0.2452	b2
t Value		1.8635			3.3159	
	+	1.0000	e8			

This is "marginally significant."

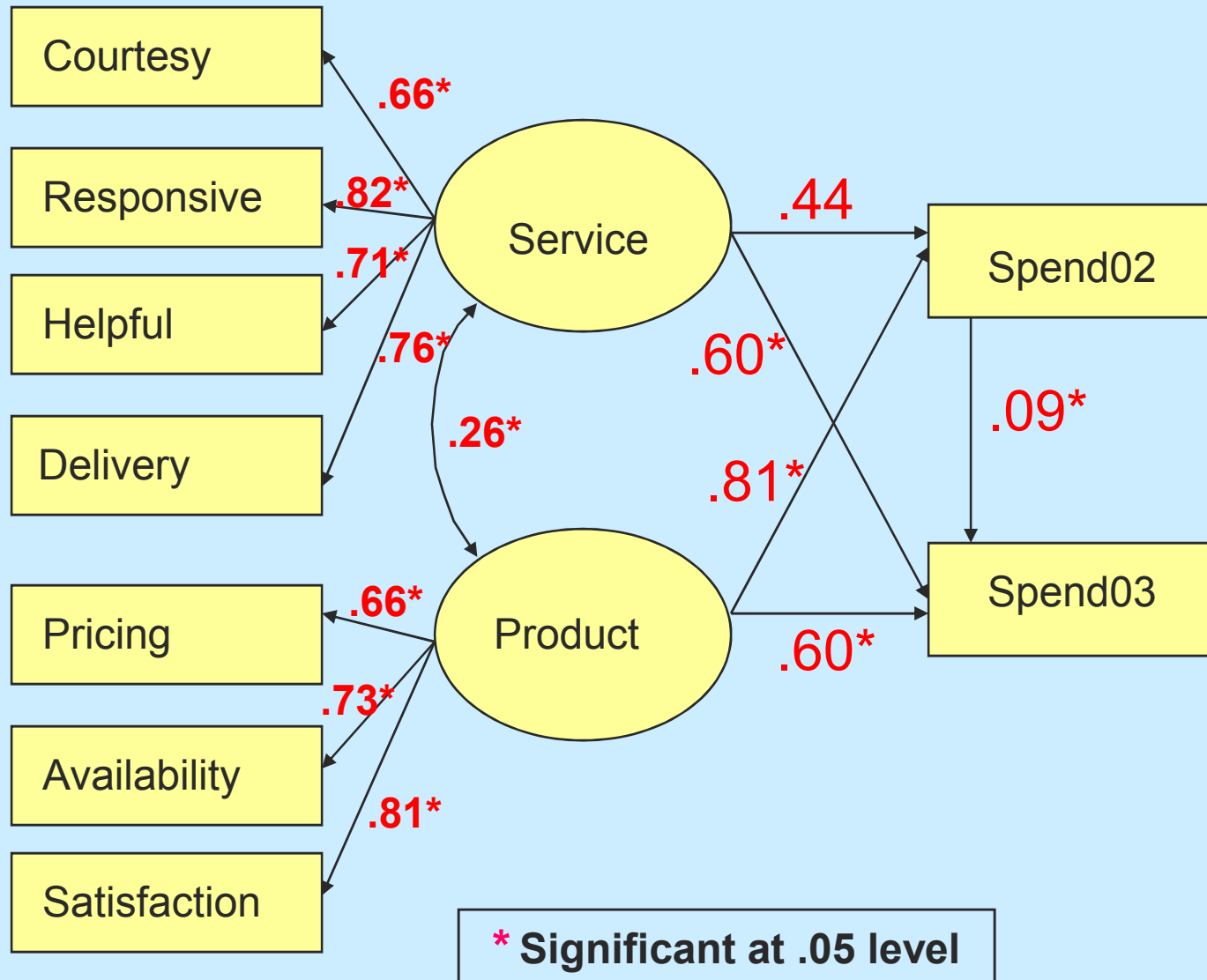
Spend03	=	0.0877*	Spend02	+	0.5966*	F_Service
Std Err		0.0438	b5		0.2315	b3
t Value		2.0036			2.5775	
	+	0.5969*	F_Product	+	1.0000	e9
		0.2491	b4			
		2.3963				

**Note: Subsequent results not shown.**

# Path Diagram With Estimates

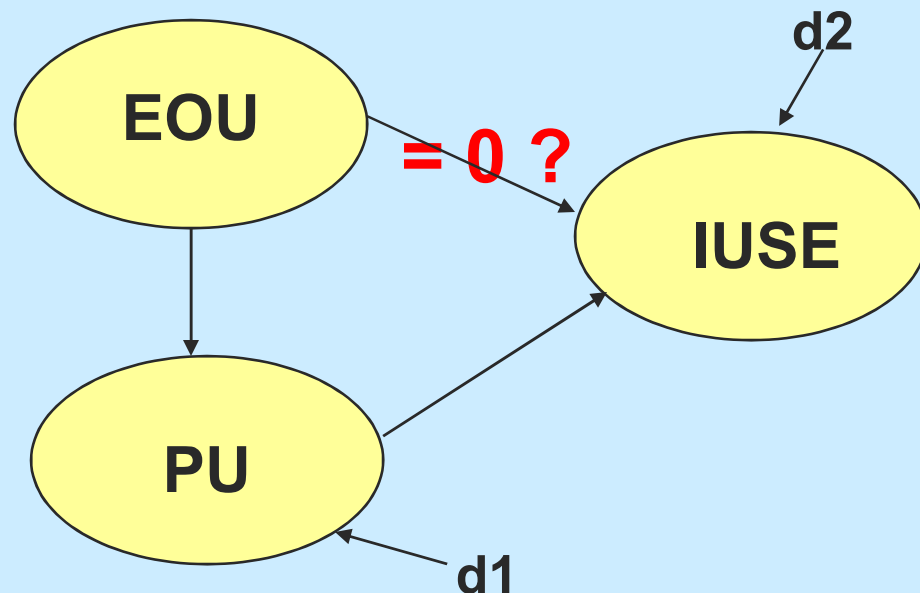


# Simplified Path Diagram With Estimates



# IS Research Example: Technology Acceptance Model (TAM) (Gefen, Straub, & Boudreau, 2000)

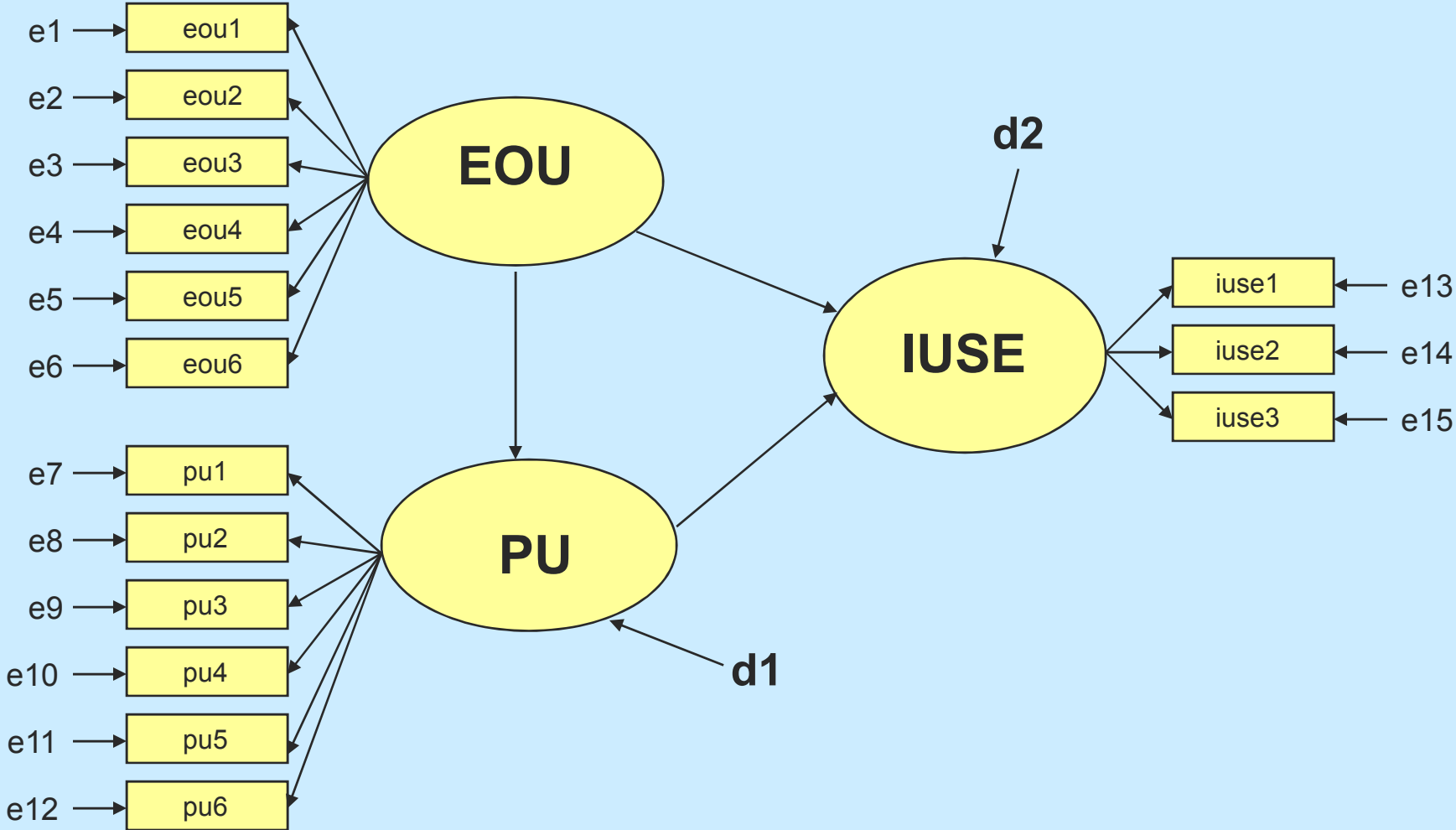
- PU: Perceived Usefulness
- EOU: Perceived Ease of Use
- IUSE: Intention to Use



# Data Collection

- 160 Business school students
- Go to [www.travelocity.com](http://www.travelocity.com) to search a flight to Heathrow Airport (London) next month
- Fill in a questionnaire containing personal information and rating scales about the web experience
- In this presentation, the data were simulated
- Some results may not correspond to that of the original study

# Theoretical TAM Model



# Rating scales

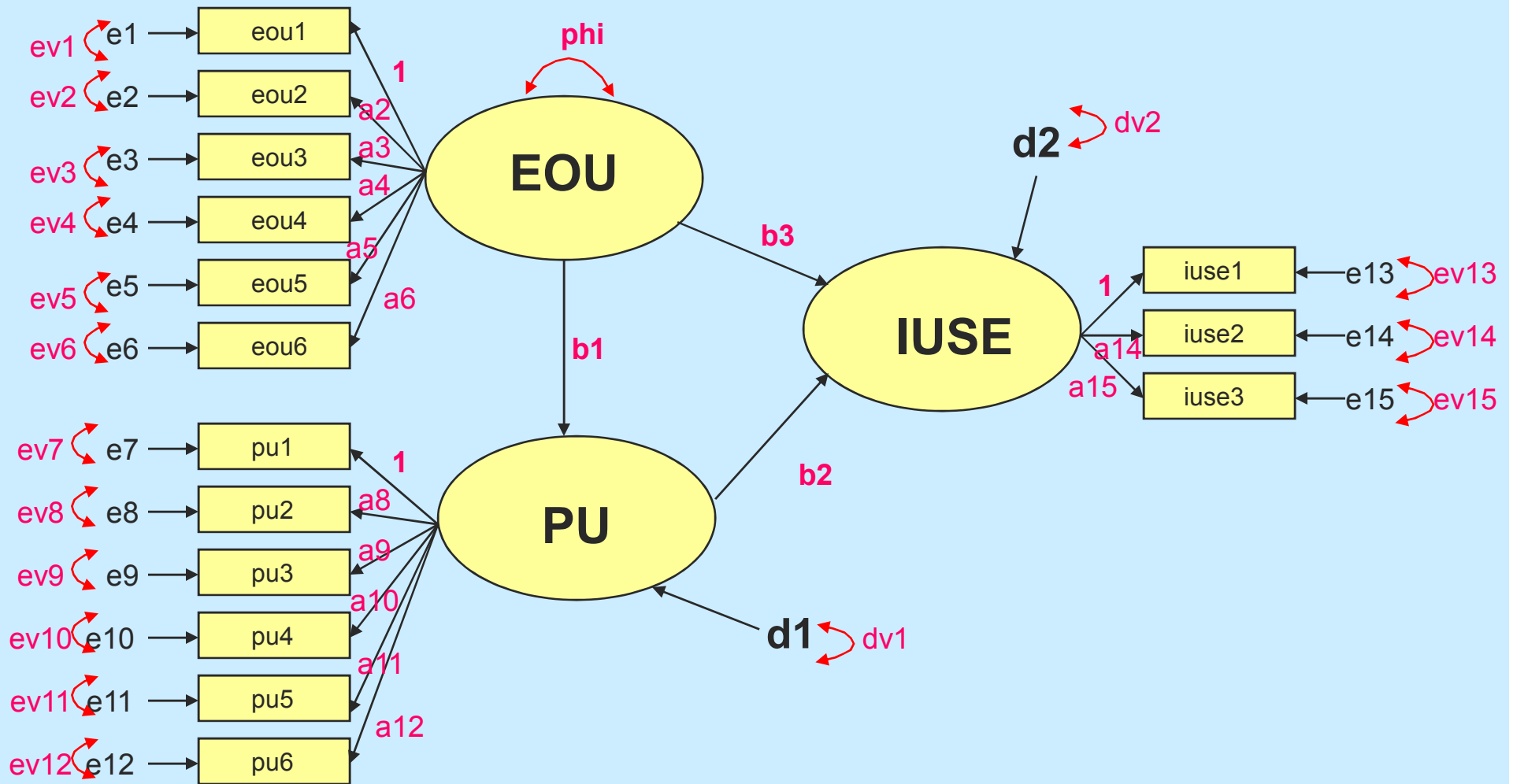
- 1: Strongly Disagree
- 2: Disagree
- 3: Somewhat Disagree
- 4: Neutral
- 5: Somewhat Agree
- 6: Agree
- 7: Strongly Agree



## Samples of rating scales:

- EOU1 : Travelocity.com is easy to use.
- EOU4: Travelocity.com is flexible to interact with.
- PU3: Travelocity.com enables me to search and buy flights faster.
- PU6: Travelocity.com increases my productivity in searching and purchasing flights.
- IUSE1: I am very likely to buy books from Travelocity.com.
- IUSE2: I would use my credit card to purchase from Travelocity.com.

# A More Complete TAM Path Diagram



# TAM Specified by CALIS

```
proc calis data=tam cov;
```

```
  lineqs
```

```
    eou1   = 1.    f_eou  + e1 ,  
    eou2   = a2    f_eou  + e2 ,  
    eou3   = a3    f_eou  + e3 ,  
    eou4   = a4    f_eou  + e4 ,  
    eou5   = a5    f_eou  + e5 ,  
    eou6   = a6    f_eou  + e6 ,  
    pu1    = 1.    f_pu   + e7 ,  
    pu2    = a8    f_pu   + e8 ,  
    pu3    = a9    f_pu   + e9 ,  
    pu4    = a10   f_pu   + e10 ,  
    pu5    = a11   f_pu   + e11 ,  
    pu6    = a12   f_pu   + e12 ,
```

Measurement  
Model for Ease of  
Use (EOU) and  
Perceived  
Usefulness (PU)

# TAM Specified by CALIS (Continued)

```
iuse1 = 1.    f_iuse + e13,  
iuse2 = a14  f_iuse + e14,  
iuse3 = a15  f_iuse + e15,
```

Measurement Model  
for Intention to  
Use (IUSE)

```
f_pu    = b1    f_eou    + d1,  
f_iuse  = b2    f_pu     + b3 f_eou    + d2;
```

Structural  
Equations

```
std
```

```
f_eou   = phi ,  
e1-e15  = ev1-ev15,  
d1-d2   = dv1-dv2 ;
```

Variance  
Parameters

```
run;
```

# Fit Summary of the TAM

Chi-Square	141.2017
Chi-Square DF	87
Pr > Chi-Square	0.0002
GFI Adjusted for Degrees of Freedom (AGFI)	0.8572
Bentler's Comparative Fit Index	0.9017
Standardized Root Mean Square Residual (SRMR)	0.0653
RMSEA Estimate	0.0626

< .05

< .9

> .9

≈ .05

≈ .05

**Model Fits reasonably well, but can be improved.**

# Measurement Model for Perceived Ease of Use (EOU)

eou1	=	1.0000	f_eou	+	1.0000	e1
eou2	=	0.9909	*f_eou	+	1.0000	e2
Std Err		0.1621	a2			
t Value		6.1119				
eou3	=	1.0154	*f_eou	+	1.0000	e3
Std Err		0.1598	a3			
t Value		6.3551				
eou4	=	1.1128	*f_eou	+	1.0000	e4
Std Err		0.1642	a4			
t Value		6.7750				
eou5	=	0.9054	*f_eou	+	1.0000	e5
Std Err		0.1446	a5			
t Value		6.2623				
eou6	=	0.8757	*f_eou	+	1.0000	e6
Std Err		0.1382	a6			
t Value		6.3378				

All EOU indicators are significantly related to the EOU factor

# Measurement Model for Perceived Usefulness (PU)

pu1	=	1.0000	f_pu	+	1.0000	e7
pu2	=	1.3257	*f_pu	+	1.0000	e8
Std Err		0.1988	a8			
t Value		6.6686				
pu3	=	1.3133	*f_pu	+	1.0000	e9
Std Err		0.2091	a9			
t Value		6.2821				
pu4	=	1.0743	*f_pu	+	1.0000	e10
Std Err		0.1663	a10			
t Value		6.4584				
pu5	=	1.1723	*f_pu	+	1.0000	e11
Std Err		0.1771	a11			
t Value		6.6197				
pu6	=	4.9149	*f_pu	+	1.0000	e12
Std Err		4.4952	a12			
t Value		1.0934				

NS

PU6 may not be a good indicator of the PU factor

# Measurement Model for Intention to Use (IUSE)

iuse1 = 1.0000 f\_iuse + 1.0000 e13

iuse2 = 0.3088\*f\_iuse + 1.0000 e14

Std Err 0.1856 a14

t Value 1.6633

NS

iuse3 = 0.5922\*f\_iuse + 1.0000 e15

Std Err 0.2397 a15

t Value 2.4712

IUSE2 may not be a good indicator of the IUSE factor



# Structural Equations

$$f\_pu = 0.5086 * f\_eou + 1.0000 d1$$

Std Err 0.1065 b1

t Value 4.7745

$$f\_iuse = 0.4580 * f\_pu + 0.2221 * f\_eou + 1.0000 d2$$

Std Err 0.1808 b2 0.1514 b3

t Value 2.5335 1.4667 **NS**

Direct effect of Perceived Ease of Use (EOU) on Intention to Use (IUSE) is not significant.

# Remove the “Bad” Items and the Weak EOU >>> IUSE Path

```
proc calis data=tam cov;  
  lineqs  
    eou1    = 1.    f_eou  + e1,  
    eou2    = a2    f_eou  + e2,  
    eou3    = a3    f_eou  + e3,  
    eou4    = a4    f_eou  + e4,  
    eou5    = a5    f_eou  + e5,  
    eou6    = a6    f_eou  + e6,  
    pu1     = 1.    f_pu   + e7,  
    pu2     = a8    f_pu   + e8,  
    pu3     = a9    f_pu   + e9,  
    pu4     = a10   f_pu   + e10,  
    pu5     = a11   f_pu   + e11,
```

# Remove the “Bad” Items and the Weak EOU >>> IUSE Path (Continued)

```
/*pu6      = a12  f_pu    + e12,*/  
iuse1     = 1.    f_iuse + e13,  
/*iuse2    = a14  f_iuse + e14, */  
iuse3     = a15  f_iuse + e15,  
f_pu      = b1   f_eou  + d1,  
f_iuse    = b2   f_pu   /*+ b3 f_eou*/ + d2;  
std  
f_eou     = phi ,  
e1-e11 e13 e15 = ev1-ev11 ev13 ev15,  
d1-d2     = dv1-dv2 ;  
run;
```

Take away the weak indicators

Take away the direct effect of Ease of Use

Take away e12 and e14

# Model Fit of the Revised TAM Model

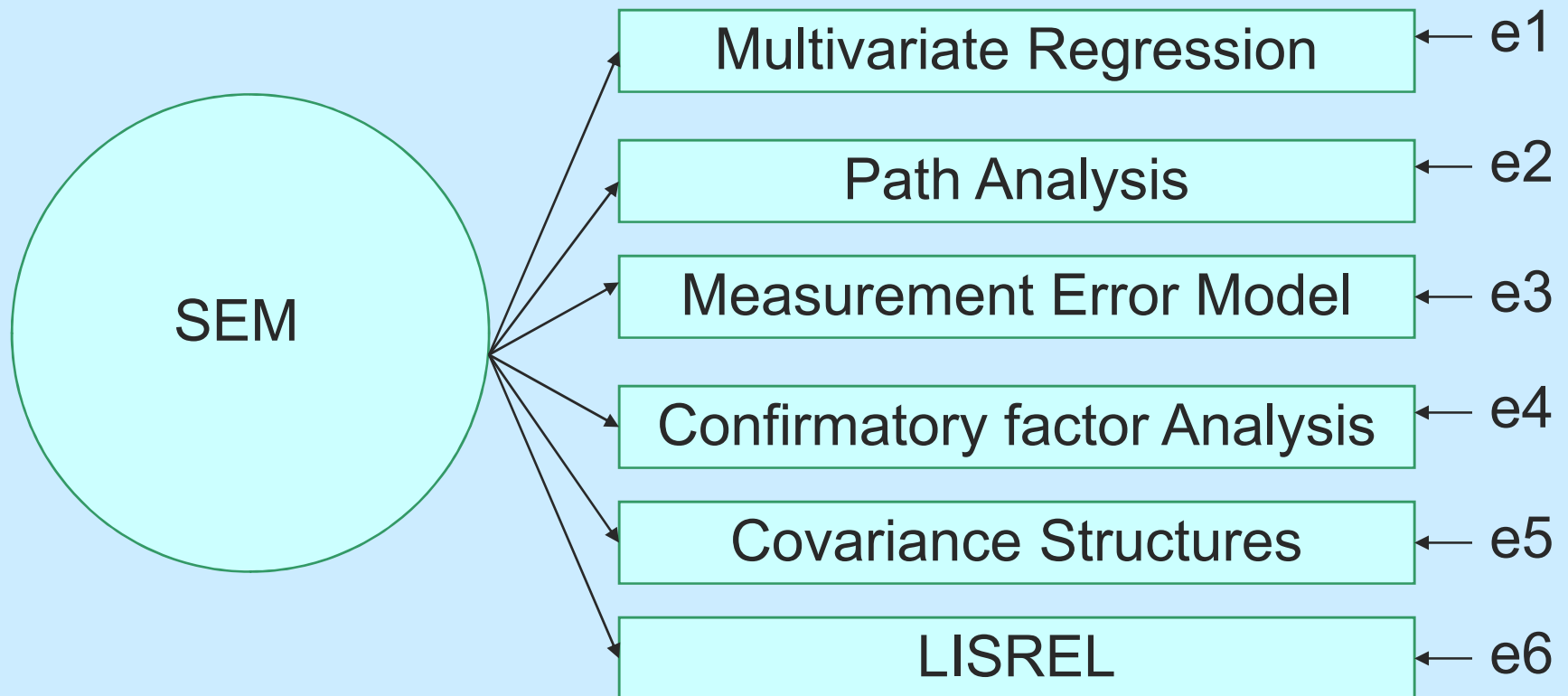
Chi-Square	98.5493	“Old “ 141.2017
Chi-Square DF	63	87
Pr > Chi-Square	0.0028	0.0002
GFI Adjusted for Degrees of Freedom (AGFI)	0.8826	0.8572
Bentler's Comparative Fit Index	0.9328	0.9017
Standardized Root Mean Square Residual (SRMR)	0.0581	0.0653
RMSEA Estimate	0.0596	0.0626

The revised model fits better!

# Key SEM Concepts With the Use of CALIS

- Effects from one variable to another can be direct or indirect
- You can test the direct effects using CALIS
- You can use CALIS results to probe weak paths or measurement items (insignificant effects)
- The improved model needs to be validated on new data

# What is Structural Equation Modeling?



# What Can PROC CALIS Do For You?

- Fit a Large Class of Structural Equation Models
- LINEQS is one of the modeling languages in CALIS for specifying SEM
- Several estimation methods can be chosen
- Fit statistics for assessing model fit
- Estimates with standard errors
- Model modification statistics and residual analysis
- Others ...

# References

Gefen, D., Straub, D. W., & Boudreau, M. (2000). Structural equation modeling and regression: Guidelines for research practice. *Communications of AIS, 7*, 1-78.

Nowak, T. P., Hoffman, D. L., and Yung, Y. F. (2000). Measuring the customer experience in online environments: A structural modeling approach, *Marketing Science, 19(1)*, 22-42.

# Textbooks

Bollen, K. A. (1989), *Structural Equations with Latent Variables*. New York: John Wiley & Sons.

Loehlin, J. C. (1987), *Latent Variable Models, An Introduction to Factor, Path, and Structural Analysis*. Hillsdale, NJ: Lawrence Erlbaum Associates.



## Glossary

**MANIFEST** – Observed variables (measured variables) in the data set; called indicators when they are related to latent factors.

**LATENT** – Unobserved variables; factors (F-prefix), errors (E-prefix), or disturbances (D-prefix); factors are evidenced by the manifest indicators.

**ENDOGENOUS** – Dependent /mediating variables; at least one single-headed arrow points to it; used as an outcome variable in an equation; can also be a predictor variable in other equations.

**EXOGENOUS** – Independent variables; no single-headed arrows point to it; never used as an outcome variable in the model; used only as a predictor in the model.

**FACTOR** – A latent (unmeasured) variable that is treated as a hypothetical construct (systematic source) in the model.

**ERROR** – An exogenous term for uncertainty (unsystematic source) associated with an endogenous *manifest* variable (E-prefix).

**DISTURBANCE** – An exogenous term for uncertainty (unsystematic source) associated with an endogenous *latent* variable (D-prefix).

## **PATH DIAGRAM REPRESENTATION**

- Rectangles: Observed / Manifest variables.
- Ovals / Circles : latent variables (factors, errors, and disturbances). Errors and disturbances are not necessarily put into ovals/circles.
- Single-headed arrows: directed paths; direct effects; path coefficients; specified in the LINEQS statement.
- Double-headed arrows that point to individual variables: Variance parameters of exogenous variables; specified in the STD statement.
- Double-headed arrows that point to two distinct variables: Covariance parameters between exogenous variables; specified in the COV statement.

## **FIT ASSESSMENT**

- Model fit chi-square statistic: Non-significance means that the theoretical model is supported; not a very practical index because it almost always rejects all approximating models that are practically useful.
- AGFI (Adjusted Goodness-of-fit index) and Bentler's CFI (Comparative fit index): Two popular fit indices which indicate good model fit when their values are above .9.
- SRMR (Standardized Root Mean Square Residual) and RMSEA (Root Mean Squared Error Approximation): Two popular fit indices which indicate good model fit when their values are below .05.